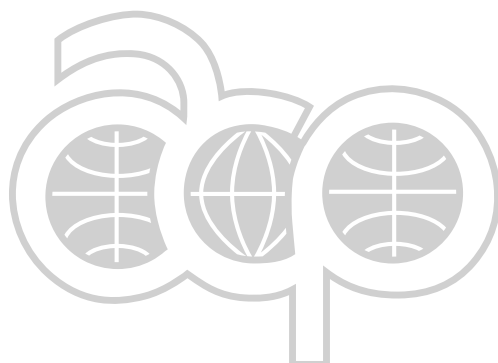




OACPS IMPACT E-NEWSLETTER

QUARTERLY INSIGHTS ON OACPS POLICIES AND PROGRAMMES

INAUGURAL EDITION • SEPTEMBER 2026



FROM THE DESK OF ASG POLICIES AND PROGRAMMES

Welcome to the inaugural edition of our OACPS Impact, a publication from the Policies and Programmes Department.

This newsletter marks the beginning of an important new chapter for OACPS Policies and Programmes. It is intended not simply as a record of activities, but as a platform for



Assistant Secretary General, Policies and Programmes:
Susan Branker Greene

sharing ideas, celebrating achievements, strengthening collaboration, and reinforcing our collective commitment to delivering meaningful results for the Member States of the OACPS.

Since assuming this role, one of my priorities has been to work with colleagues across the Secretariat to establish a clear strategic architecture for OACP Policies and Programmes, one that aligns our work with the vision of the OACPS Secretary-General **H.E. Moussa Saleh Batraki**, the revised Georgetown Agreement, the outcomes of the Malabo Summit, the implementation of the Samoa Agreement, and our broader institutional transformation agenda (PACTE).

Our ambition is straightforward: **to ensure that our policies are relevant, our programmes are impactful, and our partnerships generate tangible benefits for the people we serve.**

Over the past quarter, we have made encouraging progress. Together, we have developed the strategic architecture for OACPS Policies and Programmes, providing greater clarity around our vision, strategic priorities, delivery mechanisms, and the results framework.

We have strengthened engagement with key strategic partners in Brussels and Geneva and undertaken consultations with four of the six OACPS regions to ensure our work is informed and shaped by strong partnerships and responds to the needs of our Member States. Together with the Global Operations team, we have also introduced a new induction programme for Ambassadors, creating an important platform for strengthening understanding of the Secretariat's work and fostering closer collaboration with our Member States.

Looking ahead, our priorities for the coming quarter are clear.

We will continue consultations with the other two regions (Caribbean and East African) and operationalise the strategic architecture for Policies and Programmes through the development of practical management tools, including our monitoring framework, departmental work plan, risk register, roles and responsibilities matrix, and performance management processes.

At the same time, we will continue to expand our network of strategic partnerships, with particular emphasis on mobilising technical expertise, innovative financing, and South-South and triangular cooperation that can accelerate implementation across our three strategic priority areas:

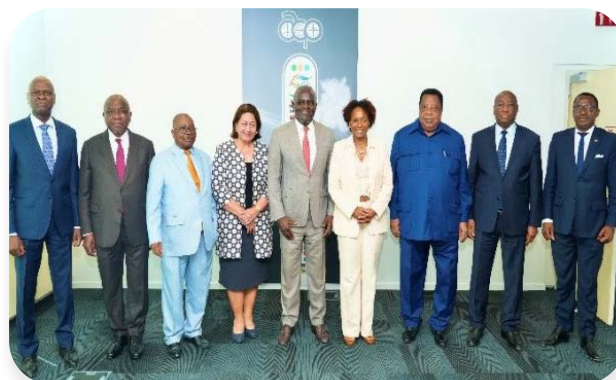
- (1) Economic Transformation and Sustainable Prosperity;
- (2) Climate Resilience and Sustainable Resource Management;
- (3) Digital Sovereignty, Innovation and Human Capital.



ASGs consultation with Southern Africa Ambassadors



ASGs consultation with West African Ambassadors



ASGs consultation with the Central African region Ambassadors



ASGs consultation with the Pacific Region Ambassadors



OACPS visit to EIB June 2026

These priorities are creating exciting new opportunities.

We are seeing growing interest from development partners in working with the Secretariat to develop innovative approaches to programme implementation, policy dialogue, knowledge exchange, and resource mobilisation. This momentum provides an important opportunity to reposition the work of OACPS Policies and Programmes and the organisation, as a trusted convenor, connector, and catalyst for collaboration across our membership and beyond.

Thank you for your continued dedication, professionalism, and commitment to the mission of the OACPS. I hope this e-newsletter becomes a valuable forum for learning, celebrating achievements, sharing knowledge, and strengthening the sense of purpose that unites us as we work together to deliver strategic value for our Member States.

IMPACT SPOTLIGHT

From Minerals to Markets: Building Sustainable Prosperity through Partnership

For more than a decade, the ACP–EU Development Minerals Programme has demonstrated how strong partnerships, national ownership and practical implementation can deliver lasting benefits for OACPS Member States.

Implemented through a partnership between the European Union, UNDP, the African Union Commission and the OACPS, the programme has supported countries to strengthen governance of artisanal and small-scale mining, promote environmentally responsible mining practices, expand opportunities for women and young people, and generate greater value from mineral resources.

More importantly, it has shown that responsible mineral development can become a catalyst for sustainable economic transformation, resilient communities and inclusive growth.

Across participating countries, the programme is delivering tangible results. In Cameroon, degraded mining areas are being restored while new enterprises are creating eco-construction materials and employment opportunities. Tanzania has trained more than 2,800 artisanal miners—including over 1,200 women—while supporting formalisation, environmental stewardship and value addition. Uganda has strengthened legislation, supported more than 12,000 miners through formalisation and developed bankable business plans for mining enterprises. Zambia has expanded training, strengthened digital governance systems, connected artisanal miners to commercial supply chains and increased



Policies that Empower.
Programmes that Deliver.

ACP–EU DEVELOPMENT MINERALS PROGRAMME

DELIVERING RESULTS FOR OACPS MEMBER STATES

FROM RESPONSIBLE MINING TO SUSTAINABLE PROSPERITY



Données tirées du rapport d'avancement
de juin 2026

incomes through local value addition. Fiji is pioneering circular economy approaches that transform mine waste into low-carbon construction materials.

As global demand for critical raw materials continues to grow, the opportunity for OACPS Member States extends well beyond mineral extraction. The next phase must focus on local value addition, regional value chains, skills development, responsible investment and innovation so that mineral resources create sustainable jobs, stronger enterprises and shared prosperity.

The Development Minerals Programme reflects the OACPS strategic vision for Policies and Programmes: **transforming solidarity into solutions, partnerships into investment and policy into measurable results.** It provides a model for the next generation of OACPS partnerships—one that combines evidence, national ownership and strategic collaboration to deliver lasting development impact for Member States.

For more information on how OACPS is working with its partners to empower livelihoods through development minerals click here: to developmentminerals.org

STRATEGIC PARTNERSHIPS FOR IMPACT: STRENGTHENING THE BRUSSELS- GENEVA CORRIDOR

As part of the OACPS' commitment to strengthening strategic partnerships and accelerating delivery of the Malabo Declaration and Samoa Agreement, Assistant Secretaries-General Susan Branker Greene (Policies and Programmes) and Katalaina Sapolu (Global Operations) undertook a strategic mission to Geneva to engage with key multilateral partners. The mission brought together discussions with the International Trade Centre (ITC), the United Nations Conference on Trade and Development (UNCTAD), the World Meteorological Organization (WMO), the United Nations Institute for Training and Research (UNITAR) and the Global Centre for Health Diplomacy and Inclusion (CeHDI).

Across every engagement, one message was clear: **stronger partnerships are essential to translating global commitments into tangible results for OACPS Member States.**



ASGs meeting with ITC in Geneva

The discussions highlighted significant opportunities to deepen collaboration across the Organisation's three strategic priorities:

- **Economic Transformation and Sustainable Prosperity**, through investment promotion, digital and green trade, SME development, value addition, critical raw materials and greater intra-regional trade.
- **Climate Resilience and Sustainable Resource Management**, including climate services, early warning systems, oceans, adaptation and resilience.
- **Digital Sovereignty, Innovation and Human Capital Development**, through leadership development, digital learning, knowledge exchange and institutional capacity strengthening.

The meetings also identified several concrete opportunities for future collaboration, including the development of an **OACPS Leadership Academy**, a **Digital Learning and Solutions Exchange Platform**, strengthened **Knowledge Networks**, and the joint design of flagship initiatives that can attract new partnerships and mobilise additional resources.

A recurring theme throughout the mission was the importance of **moving beyond traditional cooperation towards co-creation**—building partnerships that leverage complementary expertise, strengthen institutional capacity and generate measurable impact for Member States.

Reflecting on the mission, **Mrs Susan Branker Greene**, Assistant Secretary-General for Policies and Programmes, noted:

« The value of strategic partnerships is not measured by the number of agreements we sign, but by the tangible opportunities they create for our Member States. Our discussions in Geneva reaffirmed that the OACPS is well positioned to convene partners, mobilise expertise and transform shared ambition into meaningful action.»

The Geneva mission represents another important step in implementing the OACPS Strategic Architecture, strengthening the Organisation's role as a trusted convenor and partner committed to delivering practical solutions and lasting impact for the people of Africa, the Caribbean and the Pacific.



ASGs meeting with CeHDI in Geneva