



ORGANISATION OF **AFRICAN**,  
**CARIBBEAN** AND **PACIFIC** STATES (OACPS)

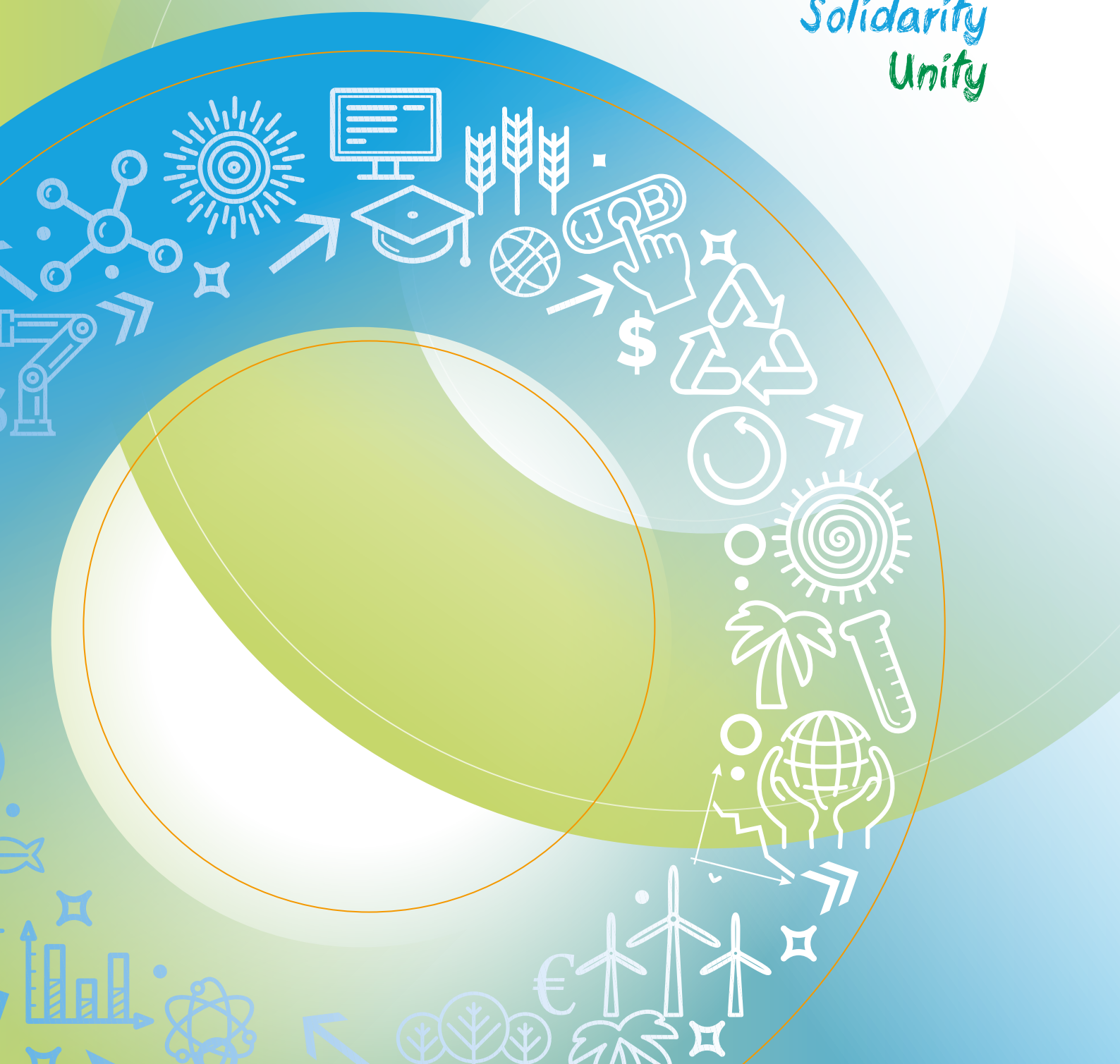
# 2021 ANNUAL REPORT

OACPS of the future

*Transition*

*Solidarity*

*Unity*



A large circular graphic with a blue border. Inside the border, there are various icons in blue and green. The icons include a sun, a computer monitor, a graduation cap, wheat stalks, a hand pointing to a button labeled '(JOB)', a dollar sign, a recycling symbol, a circular arrow, a person, a wind turbine, a globe, a solar panel, an airplane, a palm tree, a euro sign, a bar chart, a lightning bolt, fish, a pie chart, a tree, a wind turbine, a gear, a location pin, a plant, a robotic arm, a network of nodes, and a target symbol. The icons are arranged in a circular pattern around the central text.

### OACPS Headquarters

OACPS Headquarters  
Rue de l'Aqueduc 118  
Ixelles - 1050, Brussels - Belgium  
Tel: +32 2743 0600  
Fax: +32 2735 55 73  
Email: [info@acp.int](mailto:info@acp.int)  
Website: [www.acp.int](http://www.acp.int)

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In 2021, in what marked the completion of my first year at the helm of the OACPS and against the background of the persistent shadow of the COVID-19 pandemic, the OACPS took the first real steps towards being fit-for-purpose and becoming the OACPS of the future.

In keeping with the decisions and resolutions of the 111<sup>th</sup> Session of the Council of Ministers in December 2020, the OACPS regrouped with a reduced staff cohort at the start of the year to tackle the mandate for change.

During this challenging transitional year, the Secretariat was often hard-pressed to meet its obligations and the demands of its Members. As difficult as it may have been however, the Secretariat, working alongside the Organs of the OACPS, achieved major milestones. These included the adoption of the new organisational structure at the 112<sup>th</sup> Session of the Council of Ministers and the conclusion of the negotiations for the new OACPS-EU Partnership Agreement, which culminated in the initialing of the Agreement by the OACPS and European Union (EU) Chief Negotiators in April 2021.

The new Partnership Agreement with our EU partners is expected to provide not only scope for cooperation with the EU on the International scene, but will compel the OACPS to put into practice the principles of subsidiarity, complementarity, proportionality and value addition among its Members.



# Foreword

As the European Development Fund (EDF) is integrated into the Neighbourhood, Development and International Cooperation Instrument (NDICI)-Global Europe, OACPS continued the implementation of ongoing and already planned programmes under the European Development Fund (EDF), and launched the Research and Innovation Programme (R&I) and the Climate Services and Related Applications Programme (ClimSA), both of which are already producing results within their target audiences. Through online workshops, the OACPS undertook to inform its Members about the NDICI and its implications for the OACPS and its Members.

The financial position of the Secretariat continues to be a major concern. The COVID-19 pandemic has had a debilitating effect on the economies of our Member States, which has resulted in financial hardship for many. I thank the countries which, despite the prevailing difficult circumstances, have honoured their commitment to the OACPS and urge those which are in default, to fulfil their financial obligations at their earliest convenience. Payment of assessed contributions is needed, for the Secretariat to provide a quality service to its Member States, and to promote our objectives globally.

As the OACPS continues to implement its Reform Agenda and navigates the transition to being a world-class organisation, we stand true to the need to be innovative in our approaches and methods and to hold fast to the unity and solidarity on which our organisation is built.

**H.E. Mr Georges Rebelo Pinto Chikoti**

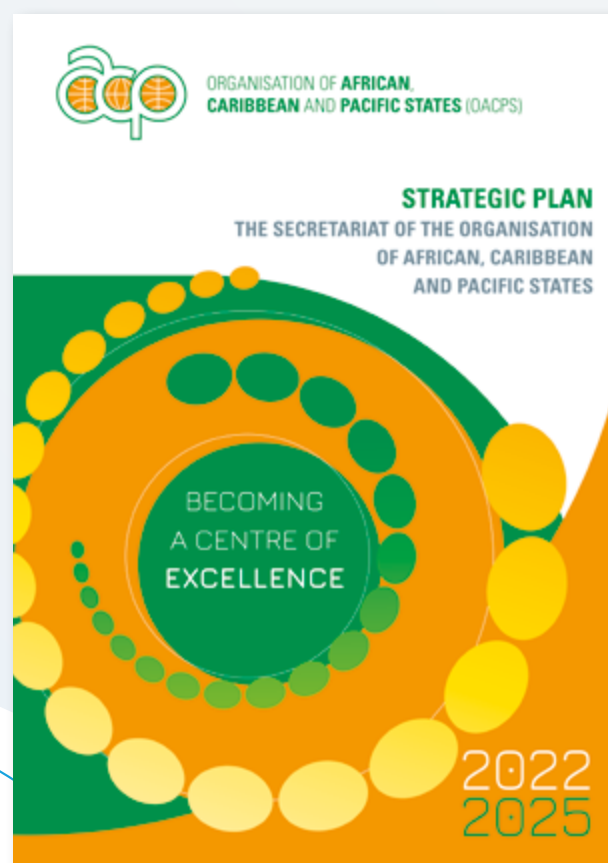
Secretary-General

# Office of the Secretary-General (OSG)

## NEW STRATEGIC PLAN CHARTS THE DIRECTION FOR 2022-2025

The Office of the Secretary-General (OSG) led an Internal Secretariat Reflection Group, comprising representatives of all five departments, to draft the new Strategic Plan (SP) for the Secretariat of the OACPS for 2022-2025 (SP2022-2025).

The starting points of the Strategic Plan were the Revised Georgetown Agreement, and the new OACPS-EU Partnership Agreement. The Plan also drew heavily on Decisions of Summits of African, Caribbean and Pacific (ACP) Heads of State and Government.



The SP2022-2025 is based on five Strategic objectives that are considered to be of key importance for the Secretariat:

- Improving intra-OACPS cooperation and collaboration;
- Enhancing and broadening the role of the OACPS on the international scene;
- Strengthening partnerships, including with the EU;
- Reforming the Secretariat of the OACPS; and
- Mobilising resources.

The new Strategic Plan is structured around the main headings of: Vision and Mission of the Strategic Plan; the Strategic Approach; Context Analysis; Key Impact Areas; the Planning, Monitoring, Evaluation and Reporting (PMER) Framework and the Delivery Plan.

Among the innovations included in the SP2022-2025, is the Secretariat's use, for the first time, of a Theory of Change (ToC) approach to guide the implementation of the Plan. The ToC approach is a representation of how and why a complex change process will succeed, given specific assumptions. It provides a blueprint of the building blocks needed to achieve the longer-term goals of a particular intervention or activity. An overarching ToC approach has been developed for the Secretariat as a whole, while specific theories of change will be developed for individual departments and units.

## BEYOND TRADITIONAL PARTNERSHIPS

In keeping with the OACPS' stated intention – as facilitated by the entry-into-force of the Revised Georgetown Agreement – of seeking out more non-traditional partnerships, Secretary-General Chikoti signed a Memorandum of Understanding (MoU) for cooperation in several areas with the Community of Portuguese-Language Countries (CPLP) on 25 June 2021 at the Headquarters of the CPLP in Lisbon, Portugal.

The Executive Secretary of the CPLP, H.E. Mr Francisco Ribeiro Telles, signing the memorandum on behalf of the CPLP, described the Memorandum as, “a starting point” for the two organisations to work together for the “development” of their member countries. He also added that the signing of the MoU “...would help to ensure development cooperation in multiple areas.”

Secretary-General Chikoti, in turn, noted that the two organisations faced similar development challenges, such as the fight against poverty, and cited health, education, defence and security as other areas of cooperation. The first Lusophone Secretary-General of the OACPS, Secretary-General Chikoti indicated that language training could also be “one of the elements” of cooperation with the CPLP.

*Signing of the MoU at  
CPLP Headquarters*



## OACPS SECRETARY-GENERAL URGED GREATER UNITY AND SOLIDARITY DURING HISTORIC STATE OF THE ORGANISATION REPORT

*"2021 will be a year of transition, continued change, transformation, and reform, with an emphasis on implementation, and the strengthening and building of partnerships. With the encouragement and unwavering support of OACPS members and regions, and the staff of the Secretariat, we, as an Organisation, can make meaningful contributions to the lives of our peoples."*

To celebrate the first anniversary of the entry-into-force of the revised Georgetown Agreement on 5 April 2021, H.E. Mr Georges Rebelo Pinto Chikoti, Secretary-General of the OACPS, delivered the Organisation's first State of the Organisation (SOrg) Address at a virtual townhall on 08 April 2021, to define his vision for a united and strengthened organisation. H.E. Uhuru Kenyatta, President of Kenya and President of the 9<sup>th</sup> Summit of OACPS Heads of State and Government made remarks at the first-of-its-kind event, which was chaired

by Dr The Honourable Amery Browne, Minister of Foreign and CARICOM Affairs of the Republic of Trinidad and Tobago. Fatumanava-o-Upolu III Dr Paolelei Luteru, Ambassador of the Independent State of Samoa and Chair of the OACPS Committee of Ambassadors made remarks on behalf of the OACPS Council of Ministers.

### **"Shaken but not deterred"**

In his historic SOrg Address, well attended by participants from throughout the 79 Members of the OACPS and beyond, Secretary-General Chikoti reflected on his first year in office, which coincided with the outburst of the COVID-19 pandemic, giving a snapshot of the opportunities ahead, with a focus on the OACPS' strategic priorities, implementation modalities and actions to propel the Organisation towards being the "OACPS we want."



# OACPS Highlights – 2021

## JANUARY

- OACPS and the European Commission (EC) signed a new initiative of €14.5 million with the United Nations Capital Development Fund (UNCDF) to unlock the potential of digital finance to benefit more than 600,000 women, youth and entrepreneurs across the Members of the OACPS.
- Launch of the Policy Support Facility (PSF), an innovative mechanism to boost research and innovation (R&I) in Members of the OACPS.



## FEBRUARY

- **01/02** The East African Region, represented by the United Republic of Tanzania handed over the leadership of the OACPS Council of Ministers to the Pacific Presidency, led by the Independent State of Samoa.



- **08/02** Annual Review of the activities of the Investment Facility (IF) managed by the Euro-

pean Investment Bank (EIB), an annual meeting for the EIB to inform OACPS Ambassadors and their representatives of the key financing results under the Cotonou Mandate, and of the future partnerships with OACPS countries in the post-Cotonou era.

- **25/02** 150 youngsters from Benin, Romania and Rwanda, the last three regions to host live Joint Parliamentary Assembly (JPA) Youth Conferences, were invited to debate remotely with Members of Parliament at the ACP-EU JPA Youth Conference on the COVID-19 pandemic.

## MARCH

- **09/03** Sixty small and medium-sized mining and quarry operators benefited from entrepreneurial skills training to better enable their businesses to survive and thrive, through training conducted by the Jamaica Business Development Corporation (JBDC) under the ACP-EU Development Minerals Programme Phase II.
- **30/03** Over 160 participants from OACPS regions and Europe gathered online to take part in the official launch of the Intra-ACP Climate Services and Related Applications Programme (ClimSA).





## APRIL

- **08/04** OACPS celebrated its first anniversary with a virtual townhall in celebration of OACPS Day.
- **08/04** Secretary-General Chikoti delivered an historic State of the Organisation (SOrg) address.
- **15/04** Post-Cotonou negotiations concluded with the initialing of the OACPS-EU Agreement by the chief negotiators.



## MAY

- **04/05** The OACPS Forum of Small Island Developing States (SIDS) outlined the status of the plan of action to build the resilience of SIDS and coastal communities in a number of priority areas at a virtual meeting on Rule of Law, Cooperation and World Integration.
- **18/05** Joint Meeting of OACPS Ambassadors and High Commissioners in London on the potential impact of Brexit on OACPS-UK Trade.
- **20/05** H.E. Uhuru Muigai Kenyatta, President of the 9<sup>th</sup> Summit of OACPS Heads of State and



Government urged all OACPS Member States to support and sign off on an International Treaty on Pandemic Preparedness and Response.

## JUNE

- **06/06** The Secretariat celebrated OACPS Foundation Day for the first time.
- **09-10/06**, the ACP-EU Culture Programme, together with the OACPS and the European Commission (EC), organised the international webinar, "Towards a sustainable cultural and creative industry in African, Caribbean and Pacific countries".
- **15-16/06** OACPS participated in the first virtual European Development Days (EDD) with a stand, titled, "Terrestrial and Marine Biodiversity in a changing climate".
- **18/06** FISH4ACP launched a global initiative to promote sustainable fisheries and aquaculture value chains in the Dominican Republic. Focused on improving mahi-mahi fishing, the Programme aims to ensure economic growth accompanies environmental sustainability and social inclusiveness.
- **21-24/06** OACPS hosted a virtual seminar to facilitate a dialogue between its Member States and international partners on the list of non-cooperative jurisdictions for tax purposes and that of high-risk third countries on combating money laundering and terrorist financing (AML/CFT) of the European Union (EU).



- **22/06** The Hon. Uhuru Muigai Kenyatta, President of the Republic of Kenya and Commander-in-Chief of the Defense Forces, in his capacity as President-in-Office of the Summit of OACPS Heads of State and Government, met with Secretary-General, H.E. Mr Georges Rebelo Pinto Chikoti and the Committee of Ambassadors of the OACPS at the Headquarters of the Organisation in Brussels, Belgium.
- **23/06** Lesotho was the first Member State to benefit from the PSF, an innovative mechanism set up by the Secretariat of the OACPS.
- **25/06** H.E. Chikoti signed a MoU for future co-operation in several areas with the Community of Portuguese-Language Countries (CPLP) at the CPLP Headquarters in Lisbon, Portugal.
- **28/06** OACPS celebrated World Micro, Small and Medium Enterprises (MSME) Day with a seminar, titled, "Empowering MSMEs in OACPS countries to build back better post COVID-19".
- **29/06** The ACP-EU Joint Parliamentary Assembly Youth Conference held under the theme, "Covid vaccine for young people and children", was attended by 128 youth, 29 Members of OACPS Parliamentary Assembly and 4 Members of the European Parliament (EP).



## JULY

- **06/07** The UN Food Systems Intergovernmental Dialogue led by the OACPS and co-convened by the United Nations Food and Agriculture Organisation (FAO) Liaison Office in Brussels, included interventions from several Ambassadors and representatives of Members of the OACPS, the Secretariat of the United Nations Food Systems Summit (UNFSS), the EU, regional and international organisations, civil society, the private sector and youth representatives from Members of the OACPS.



- **06/07** H.E. Chikoti delivered the Opening Address at the Launch of the 4<sup>th</sup> OACPS/EC/UN-Habitat International Tripartite Conference, which took place in the framework of the partnership with the Secretariat of the OACPS, the EC, and UN-Habitat.
- **06/07** OACPS convened a High-level Intergovernmental Dialogue on Food Systems Transformation.
- **06-08/07** The Hon. Mr Jeremiah Manele, Minister for Foreign Affairs and External Trade of the Solomon Islands and President-in-Office of the OACPS Council of Ministers chaired the hybrid 112<sup>th</sup> Session of the OACPS Council of Ministers.
- **06-08/07** Secretary-General Chikoti opened the 4<sup>th</sup> International Tripartite Conference on



'Slum Upgrading and Prevention in the Decade of Action: Leaving No One Behind for Inclusion, Integration and Sustainable Urbanization for All'.

- **10/07** the ACP-EU Culture Programme participated in the round table on ACP film financing organised by the African Pavilion at the Cannes Film Festival 2021, alongside beneficiaries from the Organisation internationale de la Francophonie (OIF), the National Centre for Cinema and the Moving Image (CNC) and the World Cinema Fund (WCF), Berlin.
- **15/07** H.E. Chikoti delivered a video address at the hybrid meeting of Pacific OACPS Trade Ministers in Suva, Fiji.



- **26-27/07** In support of the preparations for the upcoming 10<sup>th</sup> Summit of OACPS Heads of State and Government to take place in Angola in 2022, and Angola's six-month chairmanship of the OACPS Council of Ministers from 1 August 2021, the OACPS Secretariat hosted a two-day Seminar for senior officials from various Angolan ministries and institutions as well as economic operators and civil society representatives.
- **27/07** Mauritania benefitted from technical support provided by the PSF, to develop an inclusive national R&I strategy to address the major challenges of the 21<sup>st</sup> century and make the knowledge economy a vector for sustainable development.



- **28/07** The British Council, Kenya and HEVA, with the financial contribution of the EU and backing from the OACPS launched "Ignite Culture!" a new Eastern Africa grant finance facility for the creative and cultural industries (CCIs). The launch also featured a virtual event to discuss the objectives and ambitions of the programme.
- **30/07** The Secretariat of the OACPS published its 2020 Annual Report entitled, "OACPS 3.0: The Power of Change", in keeping with the current mandate for greater transparency and increased communication with all stakeholders.



## AUGUST

- 01/08 H.E. Mr Mário de Azevedo Constantino, Ambassador of the Republic of Angola, took over the mantle of leadership of the Bureau of the Committee of Ambassadors from outgoing Chair, H.E. Mr Moses Kouni Mose of Solomon Islands at the meeting of the Outgoing and Incoming Bureaux of the OACPS Committee of Ambassadors.



- 09/08 "Ignite Culture" Grant Facility launched its first call for proposals.

## SEPTEMBER

- 01/09 Secretary-General Chikoti, in keeping with Decision N° 9/CXI/20 of the OACPS Council of Ministers, in December 2020, dispatched a letter to the United Nations High Commissioner for Human Rights (UNHCHR) regarding West Papua.
- 03/09 Secretary-General Chikoti officially launched the new Centre for South-South and Triangular Cooperation (SSTC) at the inaugural SSTC Symposium convened by the new Centre, during a mission to Equatorial Guinea.
- 03/09 The OACPS Information Centre for SSTC held a symposium in Malabo, Equatorial Guinea on the theme: 'Broader partnership as a means of accelerating the achievement of the Sustainable Development Goals'.

- 09/09 President of the Republic of Guinea-Bissau, H.E. Mr Umaro Sissoco Embalò visited the Secretariat of the OACPS during a working visit to the institutions of the EU and the OACPS.



- 13/09 OACPS Secretariat supported the setup of a National Innovation Fund in The Gambia through the PSF.
- 15/09 In preparation for the 26<sup>th</sup> Conference of the Parties (COP 26) of the United Nations Framework Convention on Climate Change (UNFCCC), scheduled to start on 1 November, the OACPS held a High-level Dialogue with the EU and other Partners to discuss common priorities for the Conference.
- 16/09 The ACP-EU JPA Women's Forum, themed, 'The new Neighbourhood Development and International Cooperation (NDICI)-Global Europe financing instrument - Its priorities and potential gender implications for the ACP-EU partnership', committed to ensure that funding is provided for the commitments made in the new OACPS-EU Partnership Agreement for women and girls to benefit from the new cooperation between the EU and the OACPS.
- 23/09 OACPS reaffirmed the need for genuine and durable global partnerships and underscored the promotion of traditional local diets in a Statement issued for the UNFSS.
- 24/09 The OACPS R&I Programme launched the Innovation XChange Platform, an online exchange platform to catalyse innovation.

- Consultative Meeting on NDICI-Global Europe was held with representatives of the OACPS Regional Organisations and Regional Coordinators.

## OCTOBER

- **13/10** Official launch of the OACPS R&I PSF service in Timor-Leste “Towards the creation of a national digital repository and of a specific Science, Technology and Innovation (STI) Programme”.
- **11-15/10** PSF experts met in The Gambia with over 70 key actors in Research and Innovation.



- **14/10** H.E. Mr Tete António, Minister of Foreign Affairs of the Republic of Angola and President-in-Office of the OACPS Council of Ministers signed the Host Country Agreement for the 10<sup>th</sup> Summit of OACPS Heads of State and Government, to take place in 2022 in the Republic of Angola, during a visit to the OACPS Secretariat in Brussels, Belgium. H.E. Chikoti signed on behalf of the OACPS.



- **14/10** The OACPS Committee of Ambassadors (CoA) held a special session to meet with H.E. Dr Stanislav Raščan, State Secretary at the Ministry of Foreign Affairs, acting Minister for Development Cooperation of the Government of Slovenia and representative of the Slovenian Presidency of the European Council (EC) at the Brussels-based Secretariat of the OACPS.
- **17-22/10** the ACP-EU Culture Programme participated in the 27<sup>th</sup> edition of the Pan-African Film and Television Festival of Ouagadougou – FESPACO.
- **27-31/10** The Secretariat participated in the World Music Expo (WOMeX) in Porto, Portugal.
- **25/10** The ACP-EU Joint Parliamentary Assembly held a parliamentary dialogue on COP 26.
- **25-26/10** Virtual meeting of OACPS Senior Trade Officials.
- **28/10** Virtual meeting of OACPS Ministers of Trade.
- **29/10** The ACP-EU Culture Programme made a presentation at the World Music Expo in Porto, Portugal, on ‘Harnessing culture for sustainable development: A cross conversation between EU-funded programmes covering three continents’, linking the ACP-EU Culture Programme, the PROCULTURA Programme and the UNESCO Transcultural Programme.



## NOVEMBER

- **01/11** In the margins of the 26<sup>th</sup> Session of the Conference of the Parties to the United UNFCCC in Glasgow, Scotland, OACPS Leaders released a statement on Climate Action for COP 26.



- **09/11** OACPS and the EU, supported by the Intra-ACP GCCA+ Programme and the Intra-ACP ClimSA Programme, hosted a High-Level Event, “The EU-OACPS Partnership: strengthened cooperation on climate action and the use of science-based information to build resilience”, during COP 26.



- **15-22/11** In preparation for the coming-into-force of the new OACPS-EU Partnership Agreement in 2022, Members of the ACP-EU JPA set up a Drafting Committee tasked with the design of new working methods and rules for the future JPA and for three regional parliamentary assemblies.
- **15-16, 18/11** The fully-virtual, inaugural ClimSA Forum, with the theme of “Connecting suppliers and users of climate information in ACP regions”, was hosted by the Government of the Republic of Kenya.



- **25-26/11** OACPS collaborated with the United Nations Industrial Development Organization (UNIDO) and the United Nations Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States (UN-OHRLS) to organise the 9<sup>th</sup> Ministerial Conference of the Least Developed Countries (LDCs).
- **27/11-2/12** The OACPS Secretariat actively participated in the 2<sup>nd</sup> Luanda Biennale, Pan-African Forum for the Culture of Peace. The Biennale encouraged cultural exchanges in Africa, inter-generational dialogue and the promotion of gender equality through numerous initiatives, including the development of cultural and creative industries.
- **30/11** The Secretary-General officially announced the participation of the OACPS in the Alliance of Partners of the Luanda Biennale and presented the creation of the Cultural Foundation as a flagship initiative of the OACPS.



## DECEMBER

- **30/11 – 2/12** Members of the OACPS Council of Ministers concluded three days of intense discussions during their 113<sup>th</sup> Session, under the leadership of H.E. Mr Tete António, Minister of External Relations of Angola and President-in-Office of the OACPS Council of Ministers.

- **03/12** Ambassador Andri Hadi and Secretary-General Georges Rebelo Pinto Chikoti signed a Letter of Intent (LoI) between the Embassy of the Republic of Indonesia in Brussels and the Secretariat of the OACPS on Capacity Building Cooperation in the field of Information, Communication and Technology (ICT).



- **17/12** The PSF assists Mauritania to develop a R&I strategy to better respond to the country's socio-economic challenges.



# Environment and Climate Action (ECA) Department

## OACPS HIGH-LEVEL DIALOGUE FOR FOOD SYSTEMS TRANSFORMATION

### 2021 UN Food Systems Summit

The OACPS convened a High-Level Intergovernmental Dialogue on Food Systems Transformation on 6 July 2021, to identify and catalyse commitments for bold actions; create pathways to transform OACPS food systems; and contribute to achieving multiple Sustainable Development Goals (SDGs).

Hosted by the Secretary-General of the OACPS, H.E. Mr Georges Rebelo Pinto Chikoti, key speakers during the event included the Minister of State for Agriculture of the Republic of the Congo, State Secretary and Minister for Development Cooperation of Slovenia, the UN Secretary-General's Special Envoy for the UN Food Systems Summit (UNFSS), Deputy Director-General for the Directorate-General for International Partnerships (INTPA) at the EC, ambassadors accredited to Belgium and the EU from Barbados, Côte d'Ivoire, Ethiopia, Ghana, Solomon Islands, Suriname and Zambia; as well as representatives of UN Agencies<sup>1</sup>, regional agencies, civil society organisations, and youth representatives from members and regions of the OACPS.

The event identified bold, holistic, priority actions to: (i) scale-up sustainable production of blue and green foods; (ii) expand access to safe, healthy, and affordable foods and to ensure healthy populations; and (iii) strengthen resilience and reduce vulnerabilities of food systems to climate and environmental risks and exogenous shocks in



and across the OACPS. The high-level Dialogue was a catalyst for the engagement of the OACPS in various global dialogues and the UNFSS held in September 2021.

In recognition of the importance of food systems transformation, following the meeting, the OACPS put forward Decision 6/CXII/21 on the Creation of an OACPS Food Systems Transformation Mechanism, which was approved at the 112<sup>th</sup> Session of OACPS Council of Ministers in July 2021.



1 - Food and Agriculture Organization of the United Nations (FAO), United Nations Office for Disaster Risk Reduction (UN EUMETSAT), and the World Health Organization (WHO)



## OACPS United for Greater Climate Action at COP 26

Leading up to, and during the UN Climate Change Conference in Glasgow, Scotland (COP 26), the Secretariat of the OACPS, supported by the Intra-ACP GCCA+ Programme, worked closely with its Members and key partners to boost Climate Diplomacy and Advocacy through organising Sub-committee meetings and high-level preparatory dialogues involving joint events with OACPS Regional Organisations, United Nations Framework Convention on Climate Change (UNFCCC) Negotiators, and the EU.

These events culminated in the identification and endorsement of advocacy messages and policy documents for COP 26, including the OACPS Resolution on Climate Action in Preparation for COP 26 (Resolution 1/CXII/21), adopted by the 112<sup>th</sup> Session of the OACPS Council of Ministers in July 2021, which formed the basis for the preparation of the OACPS Issues Paper for COP 26 approved by the 942<sup>nd</sup> Session of the Committee of Ambassadors on 29 October 2021. This was used as the OACPS' key advocacy document at COP 26. Furthermore, support was provided to the ACP-EU Joint Parliamentary Assembly (JPA) Statement for Climate Action at COP 26, which was released on 25 October 2021.

### Advocacy on the ground

During COP 26, the launch of the OACPS Leaders Statement for Climate Action and the OACPS Family Dinner in Glasgow on 1 November 2021 also significantly generated greater OACPS solidarity around the issues. Secretary-General Chikoti, who led the delegation from the Secretariat, used every opportunity to hold bilateral meetings with other international organisations and OACPS Heads of State and Government. The outcomes of these engagements with key partners resulted in the OACPS speaking with one strong voice on issues of concern for all 79 Members, joining with partners to further amplify their voices on key priorities and renewing impetus towards having a stronger presence at COP 27.

Scheduled to be held in Sharm el-Sheikh, Egypt, COP 27 is anticipated to be an "African COP", shifting the climate debate to issues which are of great concern to the Global South.



## Climate Services and Related Applications - Launch of the intra-ACP ClimSA Programme



On 30 March 2021, the OACPS officially launched the Intra-ACP Climate Services and Related Applications Programme (ClimSA), a joint OACPS-EU €85 million initiative, under the 11<sup>th</sup> European Development Fund (EDF).

ClimSA aims to support the climate information services value chain in and across the six regions of the OACPS through providing technical and financial assistance as well as infrastructure and capacity-building support to both improve and widen access and use of climate information, for better policy and practice decisions.

The virtual launch of the ClimSA Programme was attended by over 160 participants from across the Blue Planet, including the three “continents” and three “oceans” of Africa, the Caribbean and the Pacific, Europe and international and regional organisations.

At the launch, Secretary-General Chikoti emphasised ClimSA’s instrumental role to support Members and Regions of the OACPS in their efforts to build resilience, adapt to the adverse

impacts of climate change, and pursue the achievement of the SDGs.

With all regional Delegation Grant contracts now signed, the selection of focus countries for pilot initiatives is underway. Key deliverables include the development of the capacity building strategy and communication tools; holding of the Inaugural ClimSA Forum; active participation and engagement at COP 26; establishment of a ClimSA website and dedicated information platform to exchange best practices; and the holding of Programme Steering Committee meetings for monitoring, oversight and guidance.



# Macroeconomics, Development Finance and Programming (MDFP) Department

## SEMINAR ON NDICI-GLOBAL EUROPE

*What is NDICI-Global Europe and what does it have to do with the OACPS ?*

As the EU implements the EU Neighbourhood, Development Cooperation and International Cooperation Instrument (NDICI-Global Europe), the new financial instrument to support the EU's external action, the MDFP Department organised a Seminar on the topic for OACPS Ambassadors in May 2021.

The seminar brought together OACPS ambassadors, representatives of OACPS regional organisations resident in Brussels and representatives of the EC and the European External Action Service (EEAS) to better understand the functioning and possible implications of this new instrument as well as the roles of the stakeholders.

The Secretariat also organised a consultative meeting on the new instrument with representatives of the OACPS Regional Organisations and the Regional Coordinators in September 2021, to share experiences and lessons learned from the EU's resource programming consultations in the regions.

## MAIN POINTS

NDICI-Global Europe is a single instrument with three parts, namely

**Geographic Programmes**

**€60.388 billion**

**Thematic Programmes**

**€6.358 billion**

**Rapid Response Actions**

**€3.182 billion**

**€30.481 billion**

of this has been specifically allocated to OACPS members

The overall envelope of the NDICI-Global Europe is

**€79.5 billion**

for the period 2021-2027



*Secretary-General Chikoti in a meeting with the President of Equatorial Guinea.*

Recommendations from this consultation urged OACPS Regional Organisations to work together so to assert their legitimate right to be consulted in the programming of resources for their regions; and stated that the programming of resources should

embrace the principles of complementarity and subsidiarity between actions to be implemented at national and regional level.

## **AWARENESS AS A TOOL IN THE FIGHT AGAINST MONEY LAUNDERING AND TERRORIST FINANCING**

The EU lists of non-cooperative tax jurisdictions and third countries with strategic deficiencies in their anti-money laundering and combating the financing of terrorism remain a major concern for the OACPS and its Members. In order to contribute to the dialogue between the EU and the OACPS and to encourage an exchange of information on this concern to find solutions through dialogue and cooperation, the OACPS Committee of Ambassadors organised a seminar on the topic in June 2021.

Nearly 200 experts, academics, politicians, civil society representatives and other stakeholders from the Members of the OACPS and Europe

took part in the seminar. At the end of the three-day meeting, participants adopted a Common Three-Pillar OACPS Strategy on Non-Cooperative Tax Jurisdictions, anti-money laundering and countering the financing of terrorism and formulated recommendations on how to tackle these problems more effectively.

At their 112<sup>th</sup> Session in July 2021, the OACPS Council of Ministers approved the OACPS strategy and adopted a resolution calling for enhanced intra-OACPS cooperation, partnership between the OACPS and the EU and international cooperation on non-cooperative tax jurisdictions and the fight against money laundering and terrorist financing.

## A LANDMARK YEAR FOR THE OACPS CENTRE FOR SOUTH-SOUTH AND TRIANGULAR COOPERATION

Not only did 2021 mark the official launch of the activities of the OACPS Information Centre for South-South and Triangular Cooperation on 3 September 2021, in Malabo, Equatorial Guinea, but it also saw the Centre host its inaugural Symposium under the theme, 'Expanded partnership as a means to accelerate the achievement of the Sustainable Development Goals'.

This event, held under the high patronage of the President of the Republic of Equatorial Guinea, H.E. Obiang Nguema Mbasogo, mobilised eminent personalities from the Government of Equatorial Guinea, diplomats and representatives of international organisations accredited to Malabo; representatives of the private sector and of the Civil Society as well as actors from international development cooperation.

The Symposium reinforced the importance of collaboration among regional organisations and institutions to organise regional fora on South-South and Triangular Cooperation. It also identified the need for the OACPS to use the OACPS Information Centre to further encourage cooperation between member countries, regionally and inter-regionally, and beyond.

### Outcomes

The high level participation in the Symposium, including the Head of State of Equatorial Guinea, attracted the attention and interest of local, regional and international press to widely cover the event, thereby boosting the visibility of the OACPS and its Centre in Malabo.

The meetings of the Secretary-General of the OACPS with the President of the Republic, other high-level Government officials of the Government of Equatorial Guinea and several ambassadors and representatives of the International Organisations present in Malabo, facilitated greater information around the strategic orientation and the vision of the OACPS.





# Political Affairs and Human Development (PAHD) Department

## OACPS Research and Innovation Programme to strengthen Capacity in Members of the OACPS

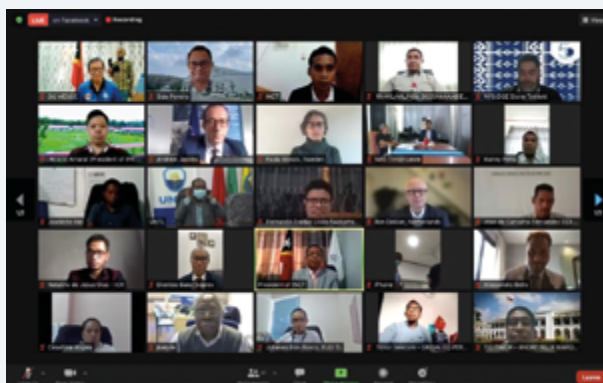
With a budget of €60 million from the 11<sup>th</sup> European Development Fund (EDF) for 2020-2025, the OACPS Research and Innovation (R&I) Programme aims to: foster a conducive R&I environment across the Members of the OACPS; enhance the quality of R&I policies and systems; facilitate access to R&I knowledge; unlock inclusive innovation potential; and support the transition to knowledge-based economies for sustainable and inclusive development.

The Programme consists of three pillars: the ACP Innovation Fund, which provides financial support for the implementation of consortium-led projects; the Policy Support Facility (PSF), which provides tailor-made and on-demand services to ACP national and regional public authorities to enhance the quality and efficiency of their R&I policies, strategies and systems; and an interactive web portal.

By December 2021, following the official launch of the Policy Support Facility in January 2021, three services have been conducted in Lesotho, Mauritania and The Gambia, with one still ongoing in Timor Leste. Five new projects from the Common Market for Eastern and Southern Africa (COMESA), the East African Community (EAC), Kenya, Mozambique and Tanzania, have entered the service preparation stage.



PSF service in The Gambia.



Launch of the PSF Service in Timor Leste.

The OACPS R&I web portal, operational since May 2021, provides information on R&I initiatives and products, focusing mainly on Members of the OACPS. Through an innovation exchange platform, it enables OACPS stakeholders to meet, network, exchange information and experiences, and share good practices.



## YOUTH SPEAK UP ABOUT THE COVID-19 PANDEMIC AND ITS EFFECTS

The ACP-EU Joint Parliamentary Assembly Youth Conference was held on 29 June 2021, with the theme, “Covid vaccine for young people and children”, under the leadership of Hon. Edda Mukabagwiza of Rwanda and Hon. Maria Arena of Belgium.

The Youth Conference called for solutions to address the side effects of the vaccinations for youth; and for close attention to be paid to the education system, stressing the need for building well-functioning national health systems and infrastructure to accompany better youth access to postgraduate education. In addition, they advocated for the creation of start-ups, women’s

entrepreneurships and new informal structures aimed at youth employment, and urged Governments to ensure the availability of the necessary electronic equipment and adequate internet access for all - which also implies allocation for such in the national budgets.



*Virtual JPA Youth Conference.*



*Secretary-General Chikoti making a presentation during the Conference*

There was wide agreement among participants, that:

- The pandemic had severe impacts on young people and had worsened existing socio-economic inequalities, especially in developing countries. Furthermore, the upsurge of the pandemic had exacerbated existing structural inequalities faced by the most vulnerable children in developing countries, as well as dramatically increased gender-based violence;
- Any effective fight against the pandemic requires international solidarity. In this regard, they stressed the importance of North-South cooperation on public research and development, with focus on health and epidemiological research; and
- It is necessary to promote vaccine internationalism and eliminate the vaccine nationalism that is currently being applied by the developed countries to the detriment of developing countries.



## RE-FOCUSING ON THE CREATIVE SECTOR

The Creative Sector and Cultural Actors have been severely impacted by COVID-19. The OACPS was pleased to work with its partners to support several initiatives to assist the creative sector and cultural actors impacted by COVID-19.

From 17 to 22 October 2021, the ACP-EU Culture Programme participated in the 27<sup>th</sup> edition of the Pan-African Film and Television Festival of Ouagadougou - FESPACO, and organised a Panel dedicated to the entrepreneurship of OACPS women directors as well as a Master-class in animation for film professionals for Members of the OACPS. The Programme also hosted a Networking Space dedicated to the exchange of ideas between film sector professionals.

The OACPS championed culture and development at the World Music Expo (WOMeX) in Porto, Portugal from 27 to 31 October. On 29 October, during the panel, "Harnessing culture for sustainable development: A cross conversation between EU-funded programmes covering three continents", the OACPS linked the ACP-EU Culture Programme, the PROCULTURA Programme and the UNESCO Transcultural Programme to provide further backing to the sector.



From 27 November to 2 December 2021, the OACPS actively participated in the 2nd Biennale of Luanda, Pan-African Forum for the Culture of Peace. The Biennale, which saw the participation of several Heads of State, regional and international organisations and civil society, encouraged cultural exchanges in Africa, inter-generational dialogue and the promotion of gender equality through numerous initiatives, including the development of cultural and creative industries. The Secretary-General officially announced the participation of the OACPS in the Alliance of Partners, and presented the creation of the Cultural Foundation as a flagship initiative of the OACPS.

## SLUM UPGRADING AND PREVENTION - LEAVING NO ONE BEHIND FOR INCLUSION, INTEGRATION AND SUSTAINABLE URBANISATION FOR ALL

The Secretary-General inaugurated the 4<sup>th</sup> International Tripartite Conference on "Slum Upgrading and Prevention in the Decade of Action: Leaving No One Behind for Inclusion, Integration and Sustainable Urbanization for All", held online from 6 to 8 July 2021 as part of the global policy dialogue of the Participatory Slum Upgrading Programme (PSUP), implemented in 190 cities in 40 Members of the OACPS by UN-Habitat.



# Structural Economic Transformation and Trade (SETT) Department

## OACPS PARTICIPATION IN WTO NEGOTIATIONS

In March and November 2021, the OACPS Geneva Office assisted the OACPS Geneva Ambassadors to convene two brainstorming sessions to define the Group's needs and priorities for the 12th World Trade Organization (WTO) Ministerial Conference (MC12), which was postponed from 2021 to 2022.

The OACPS positions are informed by the Declaration on the 12<sup>th</sup> WTO Ministerial Conference adopted by the OACPS Ministers of Trade in October 2021. The OACPS Secretariat advocated



MC12  
GENEVA  
2021

the need to achieve positive outcomes at MC12 in negotiations regarding, inter alia, agriculture, fisheries subsidies, WTO response to the COVID-19 pandemic, WTO reform, and e-commerce.

## OACPS MINISTERS OF TRADE PROMOTE GREATER INTRA-OACPS TRADE

OACPS Ministers of Trade met virtually on 28 October 2021, following a virtual meeting by Senior Trade Officials on 25-26 October 2021.

In the Resolution, issued following the meeting and chaired by H.E. Mr Souleymane Diarrassouba, Minister of Trade and Industry of Côte d'Ivoire, the Trade Ministers emphasized that the reform of the World Trade Organization (WTO) should

follow the principles of inclusiveness, fairness and transparency. The Ministers also debated strategies to promote greater intra-OACPS trade, and exchanged views on opportunities and challenges in the areas of commodities and value chains.

## GUARANTEEING MARKET ACCESS FOR OACPS ENTERPRISES

The EU has embarked on a “Farm to Fork” strategy of the European Green Deal to assure the quality of the products being imported and to aid developing economies towards more sustainable value chain production. This much-needed spread of sustainability to all areas of interaction, including trade, would naturally lead to the creation of new regulations.

This situation, however, if not addressed jointly with OACPS’ European partners, could translate into insurmountable technical barriers to trade (TBT) and/or non-tariff barriers (NTBs) for OACPS exporters. This may negatively affect the market access obtained under the various trade regimes including the Economic Partnership Agreements (EPAs).

Consequently, the OACPS is actively generating innovative solutions to counter potential non-tariffs barriers that might hinder trade in agricultural commodities. These tariff barriers could be generated by the implementation of the commitments made by the international community to achieve the Sustainable Development Goals (SDGs).



*Grain stall in the market in Madagascar.*

**It is in this context that the OACPS Secretariat is implementing an approach that seeks to:**

- a.** Foster human-centred discussions and negotiations on “sustainability”, having the accomplishment of Sustainable Development Goal # 1 - No Poverty, as their primary objective;
- b.** Guarantee that OACPS exporters and farmers maintain competitive access to the EU market;
- c.** Ensure that OACPS exporters and farmers have sufficient time and resources to adapt to the ever-evolving regulations;
- d.** Enable OACPS stakeholders to participate in the development of new regulations, as mandated by OACPS-EU cooperation agreements;
- e.** Ensure Intra-OACPS and OACPS-EU exchange of best practices and cooperation;
- f.** Take necessary actions to reduce the negative impact of new EU regulations and/or voluntary private sector initiatives on OACPS MSMEs; and
- g.** Promote the adoption of the concept of Living Income Differential (LID)<sup>2</sup> derived from the Cocoa industry in other important commodities for Members of the OACPS.

2 - Initiative promoted by Cote d'Ivoire's and Ghana that seeks to rural producers of Cocoa receive an income that guarantees decent living conditions.



## ADDRESSING THE NEEDS OF THE LDCS

Least Developed Countries (LDCs) account for 82% of the membership of the OACPS. The OACPS was therefore honoured to collaborate with the United Nations Industrial Development Organization (UNIDO) and the United Nations Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States (UN-OHRLS) to organise the 9<sup>th</sup> Ministerial Conference of the Least Developed Countries from 25-26 November 2021.

The Conference stressed the need to make poverty reduction the world's main goal for the next decade. Besides agreeing to take a number of concrete measures such as reducing the Digital Divide, empowering women and youth entrepreneurs, and ensuring that market access granted to LDCs is translated into market presence for OACPS Micro, Small and Medium-sized enterprises (MSMEs) in the world market, the development partners also pledged to continue to jointly address and serve the needs and priorities of LDCs in the next decade and beyond.

## OACPS AMBASSADORS LOOK AT THE IMPACT OF BREXIT ON OACPS-UK TRADE

OACPS Ambassadors in Brussels and Ambassadors/High Commissioners in London met on 18 May 2021 to consider three studies, jointly prepared by the OACPS and the Commonwealth Secretariat, on the potential impact of Brexit on OACPS - UK trade and to discuss the new rules and procedures for import into the UK market. The event marked a strengthening of ties between Ambassadors and High Commissioners in Brussels and London to jointly address the challenges arising from Brexit.

# Administration, Finance and Human Resources (AFHR) Department

## IN PURSUIT OF THE **OACPS' REFORM AGENDA**

In keeping with the Secretary-General's reform mandate, the restructuring of the OACPS Secretariat is aimed at establishing a Secretariat that is results-oriented, and efficient in the use of its human, financial and material resources.

In December 2020, the Secretariat honoured its financial obligations to all Staff whose contracts expired on 31 December 2021. As the Organisation continues on the path of change and progress, it will work closely with the other organs of the OACPS to make the necessary adaptations to operating structures and working modalities to be an Organisation that is fit-for-purpose.

With the adoption of the new Organisational structure at the 112th Session of the Council of Ministers in July 2021, the Secretariat was able to offer longer term contracts in accordance with the new Staff Regulations.

The OACPS Secretariat continues to focus on the following six Strategic Objectives (SO) addressed through the establishment and implementation of departmental work programmes:

1. Enhancing Intra-OACPS cooperation
2. Enhancing OACPS-EU relations
3. Advancing South-South and Triangular Cooperation
4. Enhancing financial sustainability of the OACPS Secretariat
5. Implementing the reforms of the OACPS Secretariat
6. Enhancing the Visibility of the OACPS.

## OACPS SECRETARIAT'S PRIORITIES FOR **FINANCIAL YEAR 2021**

In the short-to-medium term, the OACPS Secretariat will continue to focus on improving the effectiveness, efficiency and relevance of the OACPS to reposition and reinvent itself into an effective global player responding to the challenges of achieving sustainable development, building resilience and delivering the required results for its Members and Peoples.

In pursuit of this overarching objective, key priority activities for 2021 aimed primarily to:

- Actively support the governing organs in the implementation of the revised Georgetown Agreement and defining the future of the OACPS;
- Consolidate the interests and positions of the OACPS in the implementation of the Cotonou Partnership Agreement.

Special attention was also paid to deepening intra-OACPS relations through participation in high-level meetings at the regional and international

level; consolidating the OACPS' Role in South-South and Triangular Cooperation; positioning the OACPS to implement the 2030 Agenda for Sustainable Development and the Paris Agreement; rationalising existing partnership agreements with like-minded organisations, while pursuing

new strategic partnerships; creating initiatives to diversify the funding sources for the OACPS; enhancing the image and visibility of the OACPS; and strengthening the human resources and internal working processes as part of the EU pillar assessment.

## BUDGET OF THE OACPS - 2021

The OACPS Budget is established on an annual basis and constitutes the binding document for income and expenditure in any given year to allow the OACPS Secretariat to operate. The 2021 Budget aimed to ensure that the OACPS Secretariat was provided with the requisite resources to effectively

and efficiently accomplish its mandate as provided for under the revised Georgetown Agreement.

The resources of the annual budget of the Secretariat are derived from contributions from the Member States, the EDF contribution complement; and other sources approved by the OACPS Council of Ministers. As a result of the decrease in the staff complement and the impact of the COVID-19 pandemic, there was a decrease of 45.41% in the budget for 2021.

### 2021 Budget for the OACPS Secretariat - € 8,685,006

#### Contributions

<b>1. From Member States of the OACPS</b>	<b>€ 4,036,236</b>
• Member States' assessed contributions	€1,929,516
• Recovered arrears in contributions	€1,124,000
• Interests on arrears in contributions	€112,000
• Taxes levied on the Secretariat's staff emoluments	€870,720
<b>2. From the European Development Fund</b>	<b>€4,648,770</b>



## MANAGEMENT OF THE OACPS SECRETARIAT



*OACPS Executive Management Team.*

The Secretariat of the OACPS is one of the six organs of the Organisation. Headquartered in Brussels, Belgium, the Secretariat consists of five departments in addition to the Office of the Secretary-General.

As the Chief Executive of the Secretariat, the Secretary-General of the OACPS is responsible for managing the staff, projects and programmes of the OACPS. In achieving his mandate, the Secretary-General is assisted by Assistant Secretaries-General, who, in turn, are responsible for the performance of their departments.

- Administration, Finance and Human Resources (AFHR) – Mrs Isatou Auber Faal
- Environment and Climate Action (ECA) – Ms Cristelle Pratt
- Macro-economics, Development Finance and Programming (MDFP) – Mrs Tchale Banata Sow
- Political Affairs and Human Development (PAHD) - Mr Norbert Richard Ibrahim
- Structural Economic Transformation and Trade (SETT) - Mr Escipi3n Joaqu3n Oliveira G3mez

# Initialing of the new Partnership Agreement

The new OACPS-EU Partnership Agreement was initialled by the Chief Negotiators - Professor Robert Dussey, Togolese Minister for Foreign Affairs, African Integration and Togolese Abroad, (for the OACPS) and Ms Jutta Urpilainen, European Commissioner for International Partnerships (for the EU), on 15 April 2021. The initialling marked the formal conclusion of the negotiations. It set the framework for cooperation between the Parties for at least twenty years. However, the definition of the EU Party was to be finalised later.

The European Commission proposed to the EU Council to sign the agreement as an EU-only Agreement. The EU Member States proposed to turn the agreement into a mixed agreement, namely between the EU and its Member States, of the one part, and the Members of the OACPS of the other part.

To that effect, the EU Council proposed amendments to the initialed text by changing the nature of the Agreement. These were transmitted to the OACPS side by the European Commission, which underlined its unchanged position on the EU only nature of the Agreement. The OACPS Council subsequently approved the EU's amendments, which also included provisions allowing for accession to the new Agreement should a country join the European Union and text on quorum introduced to cater for the participation of EU Member States in joint OACPS-EU meetings.

In addition, a revision was made on the Article on provisional application so as to operationalise the Agreement as soon as possible after signature.

Furthermore, the EU gave a list of provisions to be excluded from provisional application of provisions until the entry into force of the Agreement (following ratification).

Meanwhile, the transitional measures to extend the application of the Cotonou Agreement, which were to expire on 30 November 2021, were further extended until 30 June 2022, so as to avoid a vacuum in the OACPS-EU relations.

Towards the end of the year, the EU indicated that due to its internal procedures, signing would take place before end of March 2022 and provisional application was expected to commence before June 2022.



*Initialing of the Agreement by the Chief Negotiators.*







# Organs of the OACPS

The Organs of the OACPS consist of the Summit of Heads of State and Government, the Council of Ministers (CoM), the Sectoral Ministerial Committees, the Committee of Ambassadors (CoA), the OACPS Parliamentary Assembly, and the Secretariat of the OACPS. The Organs and functions of the OACPS are delineated in the revised Georgetown Agreement [ACP/27/005/18 Rev.13].

Leadership of the Bureau of the CoM and the CoA is organised on the basis of a six-month rotation among the six regions of the OACPS.



**The presidency of the Summit 2019-2022  
is held by**

**H.E. Uhuru Muigai Kenyatta**

*President of the Republic  
of Kenya*

## MEMBERS OF THE BUREAUX OF THE OACPS COUNCIL OF MINISTERS AND COMMITTEE OF AMBASSADORS 2020 – 2022

**1 AUGUST 2021 - 31 JANUARY 2022\***

**President of the CoM**

**H.E. Tete António**

*Minister of External Relations, Republic of Angola*



**Chair of the CoA**

**H.E. Mr Mário de Azevedo Constantino**

*Ambassador of the Republic of Angola*

<b>Caribbean Region</b>	The Republic of Trinidad and Tobago
<b>Central Africa Region</b>	Central African Republic
<b>East Africa Region</b>	The Republic of Madagascar
<b>Southern Africa Region</b>	The Kingdom of Lesotho
<b>West Africa Region</b>	The Islamic Republic of Mauritania
<b>Pacific Region</b>	Tonga

### Troika

<b>Chair</b>	The Republic of Angola
<b>Outgoing</b>	Solomon Islands
<b>Incoming</b>	Central African Region

## 1 FEBRUARY 2021 - 31 JULY 2021\*

President of the CoM

**Hon. Mr Jeremiah Manele**

*Minister for Foreign Affairs and External Trade of the Solomon Islands*

**H. E. Mr Tuilaepa Aiono Sailele Malielegaoi**

*Prime Minister of Samoa*

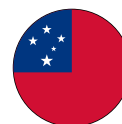
Chair of the CoA

**H.E. Mr Moses Kouni Mose**

*Ambassador of the Solomon Islands*

**H.E. Dr Paolelei Luteru**

*Ambassador of the Independent State of Samoa*



<b>Caribbean Region</b>	The Republic of Trinidad and Tobago
<b>Central Africa Region</b>	Central African Republic
<b>East Africa Region</b>	The Federal Democratic Republic of Ethiopia
<b>Southern Africa Region</b>	The Kingdom of Eswatini
<b>West Africa Region</b>	The Republic of Mali
<b>Pacific Region</b>	The Independent State of Samoa

### Troika

<b>Chair</b>	The Independent State of Samoa / Solomon Islands
<b>Outgoing</b>	The United Republic of Tanzania
<b>Incoming</b>	The Republic of Angola

## 1 AUGUST 2020 - 31 JANUARY 2021\*

President of the CoM

**Hon. Prof. Palamagamba John Aidan Mwaluko Kabudi**

*Minister for Foreign Affairs and East African Co-operation, United Republic of Tanzania*

Chair of the CoA

**H.E. Mr Jestas Abouk Nyamanga,**

*Ambassador of the United Republic of Tanzania*




<b>Caribbean Region</b>	The Republic of Suriname
<b>Central Africa Region</b>	The Republic of Congo
<b>East Africa Region</b>	The Republic of Djibouti
<b>Southern Africa Region</b>	The Republic of Zambia
<b>West Africa Region</b>	The Republic of Liberia
<b>Pacific Region</b>	The Independent State of Papua New Guinea

### Troika

<b>Chair</b>	The United Republic of Tanzania
<b>Outgoing</b>	The Republic of The Gambia
<b>Incoming</b>	The Independent State of Samoa

\*Listed in reverse chronological order



## Members of the Organisation of African, Caribbean and Pacific States

### AFRICA

Angola; Benin; Botswana; Burkina Faso; Burundi; Cameroon; Cabo Verde; Central African Republic; Chad; Comoros; Republic of Congo; Côte d'Ivoire; Democratic Republic of Congo; Djibouti; Eswatini; Equatorial Guinea; Eritrea; Ethiopia; Gabon; Gambia; Ghana; Guinea; Guinea Bissau; Kenya;

Lesotho; Liberia; Madagascar; Malawi; Mali; Mauritania; Mauritius; Mozambique; Namibia; Niger; Nigeria; Rwanda; São Tomé and Príncipe; Senegal; Seychelles; Sierra Leone; Somalia; South Africa; Sudan; Tanzania; Togo; Uganda; Zambia; and Zimbabwe.





## CARIBBEAN

Antigua and Barbuda; Bahamas; Barbados; Belize; Cuba; Dominica; Dominican Republic; Grenada; Guyana; Haiti; Jamaica; Saint Kitts and Nevis; Saint Lucia; Saint Vincent and the Grenadines; Suriname; and Trinidad and Tobago.

## PACIFIC

Cook Islands; Fiji; Kiribati; Marshall Islands; Micronesia; Nauru; Niue; Palau; Papua New Guinea; Samoa; Solomon Islands; Timor-Leste; Tonga; Tuvalu and Vanuatu.

# Acronyms and Abbreviations

<b>ACP</b>	African, Caribbean and Pacific
<b>AFHR</b>	Administration, Finance and Human Resources
<b>ASG</b>	Assistant Secretary-General
<b>CCI</b>	Creative and Cultural Industries
<b>ClimSA</b>	Intra-ACP Climate Services and Related Applications Programme
<b>CoA</b>	Committee of Ambassadors
<b>CMO</b>	Caribbean Meteorological Organisation
<b>CNC</b>	National Centre for Cinema and the Moving Image
<b>CoM</b>	Council of Ministers
<b>COMESA</b>	Common Market for Eastern and Southern Africa
<b>COP</b>	Conference of the Parties
<b>CPLP</b>	Community of Portuguese-Language Countries
<b>EAC</b>	East African Community
<b>EC</b>	European Commission
<b>ECA</b>	Environment and Climate Action
<b>EDD</b>	European Development Days
<b>EEAS</b>	European External Action Service
<b>EDF</b>	European Development Fund
<b>EIB</b>	European Investment Bank
<b>EPA</b>	Economic Partnership Agreement
<b>EU</b>	European Union
<b>FAO</b>	United Nations Food and Agriculture Organization
<b>FESPACO</b>	Pan-African Film and Television Festival of Ouagadougou
<b>FISH4ACP</b>	Sustainable Development of Fisheries and Aquaculture Value Chains in Africa, Caribbean and Pacific (ACP) Countries
<b>GCCA+</b>	Intra-ACP Global Climate Change Alliance Plus (GCCA+) Programme
<b>ICT</b>	information and communication technology
<b>INTPA</b>	Directorate-General for International Partnerships of the European Commission
<b>Intra-ACP ClimSA</b>	Intra-ACP Climate Services and Related Applications Programme
<b>JBDC</b>	Jamaica Business Development Corporation
<b>JPA</b>	Joint Parliamentary Assembly
<b>LDC</b>	least developed country
<b>LID</b>	living income differential
<b>LoI</b>	letter of intent
<b>MC</b>	ministerial conference
<b>MDFP</b>	Macro-Economics, Development Finance and Programming
<b>MSME</b>	Micro, small and medium-sized enterprises
<b>MoU</b>	Memorandum of Understanding
<b>NDICI</b>	Neighbourhood, Development and International Cooperation Instrument
<b>NTB</b>	non-tariff barriers

<b>OACPS</b>	Organisation of African, Caribbean and Pacific States
<b>OIF</b>	L'Organisation internationale de la Francophonie
<b>OSG</b>	Office of the Secretary-General
<b>PA</b>	Parliamentary Assembly
<b>PAHD</b>	Political Affairs and Human Development
<b>PSF</b>	Policy Support Facility
<b>PSUP</b>	Participatory Slum Upgrading Programme
<b>R&amp;I</b>	Research and Innovation
<b>RO</b>	regional organisations
<b>SDG</b>	Sustainable Development Goal
<b>SETT</b>	Structural Economic Transformation and Trade
<b>SG</b>	Secretary-General
<b>SIDS</b>	Small Island Developing States
<b>SO</b>	strategic objective
<b>SOrg</b>	State of the Organisation
<b>SP</b>	Strategic Plan
<b>SSTC</b>	South-South and Triangular Cooperation
<b>STI</b>	science, technology and innovation
<b>TBT</b>	technical barriers to trade
<b>ToC</b>	Theory of Change
<b>UN</b>	United Nations
<b>UNFCCC</b>	United Nations Framework Convention on Climate Change
<b>UNCDF</b>	United Nations Capital Development Fund
<b>UNESCO</b>	United Nations Educational, Scientific and Cultural Organization
<b>UNFCCC</b>	United Nations Framework Convention on Climate Change
<b>UNFSS</b>	United Nations Food Systems Summit
<b>UNHCR</b>	United Nations High Commissioner for Human Rights
<b>UN-OHRLLS</b>	United Nations Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States
<b>UNIDO</b>	United Nations Industrial Development Organization
<b>UK</b>	United Kingdom
<b>WCF</b>	World Cinema Fund
<b>WOMeX</b>	World Music Expo
<b>WTO</b>	World Trade Organization

The Organisation of African, Caribbean and Pacific States (OACPS), which became an international organisation in April 2020, evolved from the ACP Group, founded via the Georgetown Agreement in 1975. It is composed of 79 African, Caribbean and Pacific States. The main goals of the OACPS centre around the sustainable development of its Members and their gradual integration into the global economy with the ultimate objective of reducing and eventually eradicating poverty; coordination of OACPS activities in the framework of the implementation of the existing Partnership Agreement with the European Union; consolidation of unity and solidarity among Members of the OACPS; the promotion of multilateralism; the establishment and strengthening of peace, security and stability in free and democratic societies; and the empowerment of Youth and Women.



#### OACPS Headquarters

Rue de l'Aqueduc 118  
Ixelles - 1050, Brussels - Belgium  
Tel : +32 2743 0600  
Fax : +32 2735 55 73  
Email : [info@acp.int](mailto:info@acp.int)

#### Find us on



[www.acp.int](http://www.acp.int)

